

DOCTOR OF EDUCATION in HIGHER EDUCATION LEADERSHIP (DHEL)
Program Outline for Students That Entered the DHEL Program Fall 2003 to Present

STUDY AREAS		
Course ID	Course Title	Credits
ORIENTATION		
DSO 8000	Doctoral Studies Orientation	0
CORE COURSES		
ECD 8033	Issues in Contemporary Leadership	3
ECD 8003	Curriculum and Program Planning	3
ECD 8032	Ethical Leadership in Higher Education	3
ECD 8031	Finance in Higher Education Leadership	3
ECD 8007	Governance and Management	3
ECD 8008	Human Resources Development	3
ECD 8034	Institutional Advancement in Higher Education	3
ECD 8009	Leadership	3
Core Total Credits		24
RESEARCH COURSES		
ARO 8311	Research Design and Methods	3
ARO 8312	Statistical Methods	3
ARO 8313	Program Evaluation and Policy Analysis	3
ARO 8314	Measurement, Testing, & Assessment	3
Research Total Credits		12
*SPECIALIZATION COURSES (SELECT ONE SPECIALIZATION)		
Adult Education		
EAD 9010	Contemporary Challenges in Adult Education Leadership	6
EAD 9020	Leadership in Adult Education through Effective Program Planning	6
EAD 9030	Lifelong Learning in a Changing Society: Emerging Issues and Innovative Practices	6
Specialization Total Credits		18
Higher Education		
EHD 9810	Contemporary Challenges in Higher Education Leadership	6
EHD 9820	Legal and Ethical Issues in Higher Education Leadership	6
EHD 9830	Innovative Leadership Strategies in Higher Education	6
Specialization Total Credits		18
Health Care Education		
HCE 9910	Contemporary Issues in Health Care Education Leadership	6
HCE 9920	Ethics in Health Care Education Leadership	6
HCE 9930	Current Trends and Issues in Health Care	6
Specialization Total Credits		18
APPLIED DISSERTATION SEMINARS		
ARO 8366	Applied Dissertation Seminar 1: Concept Paper	2
ARO 8367	Applied Dissertation Seminar 2: Proposal	5
ARO 8368	Applied Dissertation Seminar 3: Dissertation	5
ARO 8369	Continuing Dissertation Services	0
Three applied dissertation courses are done in conjunction with your Dissertation Advisor and should be taken after the 2 nd term of study. For additional information please go to http://www.schoolfed.nova.edu/aro		
Applied Dissertation Total Credits		12
Program Total Credits		66

*Specialization courses are offered only during the winter and summer terms.